

# Implementing Horizon Europe

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# My experience of implementation



"AI inside"



## AI tools

KOOL, EDEN, Charme,  
Open KADS



Computer design



## Innovative Applications

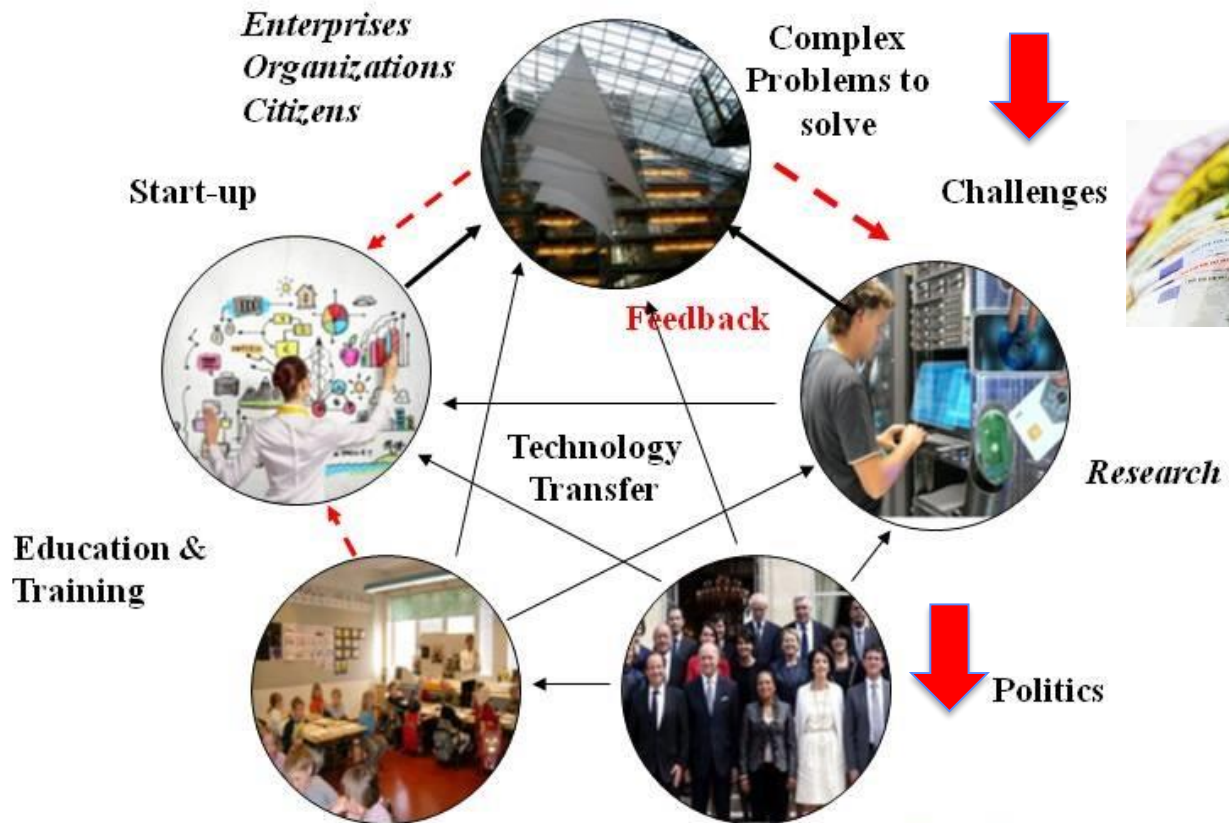


# Questions & actions



- Conditions and timeline for successful implementation?
- **Who** to involve and when?
- What **metrics** for innovative capacity of the sponsored projects? When?
- Integration of feedback to new programs (policy)

# Innovation Ecosystems

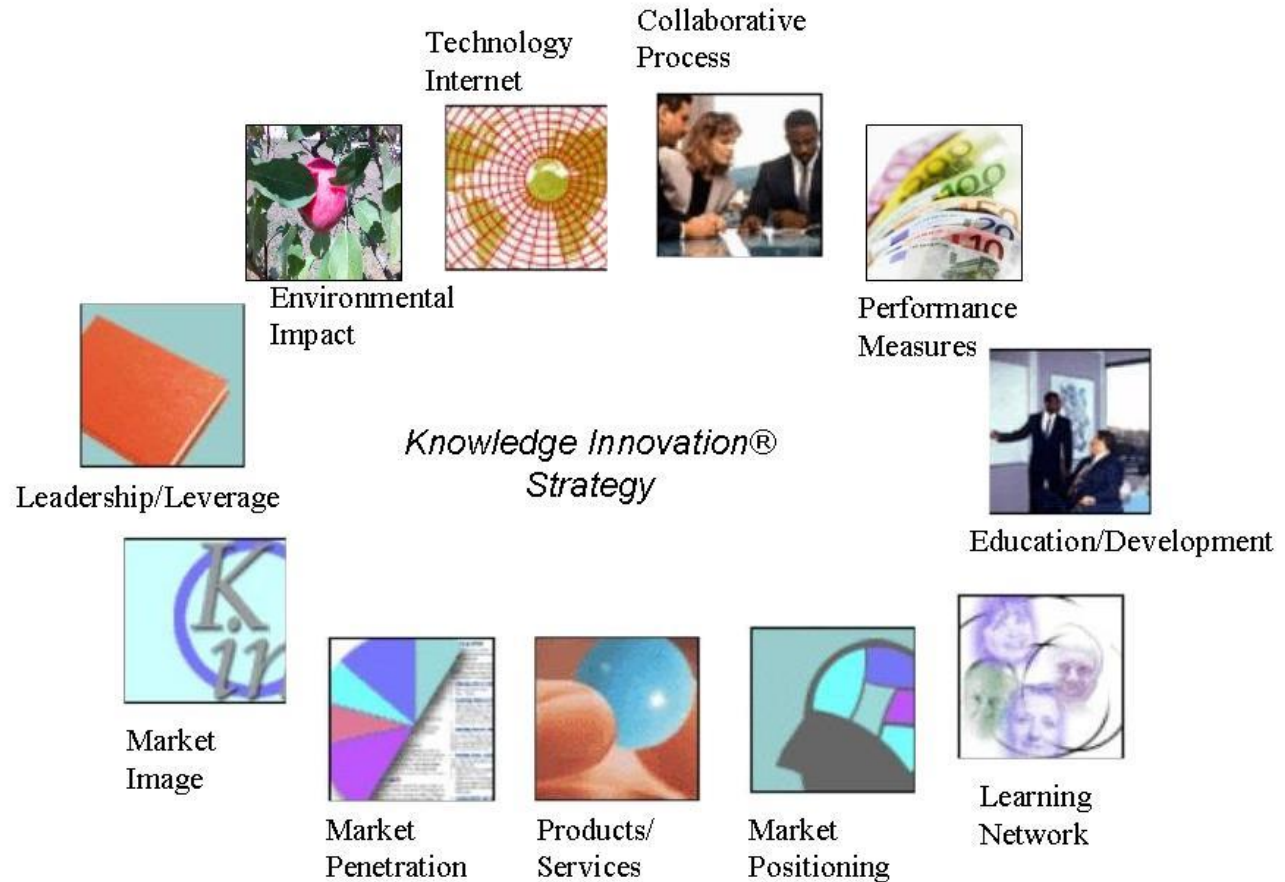


**Technology**

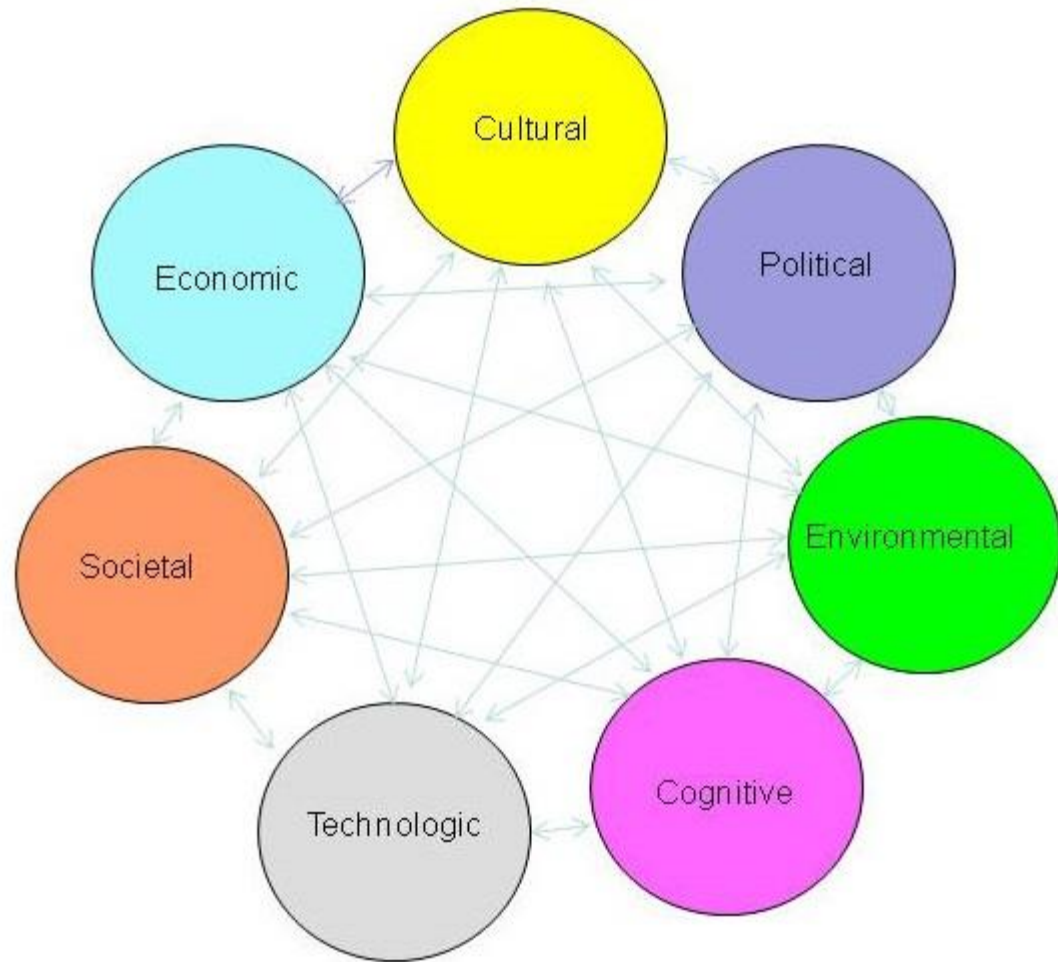
**Environment**

# KPI or KSI?

Mid-term?



# Innovation impacts



# Future?

- RaS (Research as Service)?